CURRICULUM

FOR THE TRADE OF

SWITCH BOARD ATTENDANT

UNDER

APPRENTICESHIP TRAINING SCHEME



GOVERNMENT OF INDIA MINISTRY OF SKILL DEVELOPMENT & ENTREPRENURESHIP DIRECTORATE GENERAL OF TRAINING

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- 3. BEST, Mumbai

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2. BACKGROUND

2.1 Apprenticeship Training Scheme under Apprentice Act 1961

The Apprentices Act, 1961 was enacted with the objective of regulating the programme of training of apprentices in the industry by utilizing the facilities available therein for imparting on-the-job training. The Act makes it obligatory for employers in specified industries to engage apprentices in designated trades to impart Apprenticeship Training on the job in industry to school leavers and person having National Trade Certificate(ITI pass-outs) issued by National Council for Vocational Training (NCVT) to develop skilled manpower for the industry. There are four categories of apprentices namely; trade apprentice, graduate, technician and technician (vocational) apprentices.

Qualifications and period of apprenticeship training of trade apprentices vary from trade to trade. The apprenticeship training for trade apprentices consists of basic training followed by practical training. At the end of the training, the apprentices are required to appear in a trade test conducted by NCVT and those successful in the trade tests are awarded the National Apprenticeship Certificate.

The period of apprenticeship training for graduate (engineers), technician (diploma holders and technician (vocational) apprentices is one year. Certificates are awarded on completion of training by the Department of Education, Ministry of Human Resource Development.

2.2 Changes in Industrial Scenario

Recently we have seen huge changes in the Indian industry. The Indian Industry registered an impressive growth during the last decade and half. The number of industries in India have increased manifold in the last fifteen years especially in services and manufacturing sectors. It has been realized that India would become a prosperous and a modern state by raising skill levels, including by engaging a larger proportion of apprentices, will be critical to success; as will stronger collaboration between industry and the trainees to ensure the supply of skilled workforce and drive development through employment. Various initiatives to build up an adequate infrastructure for rapid industrialization and improve the industrial scenario in India have been taken.

2.3 **Reformation**

The Apprentices Act, 1961 has been amended and brought into effect from 22nd December, 2014 to make it more responsive to industry and youth. Key amendments are as given below:

- Prescription of number of apprentices to be engaged at establishment level instead of trade-wise.
- Establishment can also engage apprentices in optional trades which are not designated, with the discretion of entry level qualification and syllabus.

- Scope has been extended also to non-engineering occupations.
- Establishments have been permitted to outsource basic training in an institute of their choice.
- The burden of compliance on industry has been reduced significantly.

3. RATIONALE

(Need for Apprenticeship in Switch Board Attendant)

It is generally observed that institutionally trained youth have not produced desired result because training imparted in institutions alone is not enough for acquisition of skills but needs to be supplemented by training in the actual world of work.

The Switch Board Attendant plays a very important role In Electrical Power sector. The generation & transmission capacity is going to increase as per the Government vision to provide 24 Hours power supply to all over India so it is estimated that it requires more skilled workers every year in Power sector. A large number of skilled workers coming out of technical institutes do not possess the required skills and are not readily employable. The industries have to spend time and money on their training. It has been observed that most of the existing Industrial Training Institutes run by the government and private sector do not have on the job training facilities.

It is therefore needed to interact with the industry to provide on the job training to the Semi-skilled workers and also make changes in the curriculum. So to supply the skilled manpower demand, the Apprenticeship Training approach with the revised, industrial friendly curriculum is required.

4. JOB ROLES: REFERENCE NCO

Brief description of Job roles:

- Safety practice, Fire safety, Electrical Hazards, Layout of lab, Read and interpret the blue print reading (Electrical layout Drawing as per BIS specification & standards).
- Practice basic job work in fitting carpentry and welding.
- Use of electrical instrument(analog/digital) like voltmeter, Ammeter, Wattmeter, Energy Meter, Wheatstone bridge, oscilloscope, Earth tester, Tong tester, Megger etc to measure to different electrical quantities.
- Carry out Wiring & Earthling System.
- Carryout Installation, maintenance & repair works of Electrical AC/ DC machinery, lighting circuits and equipments used in industries.
- Carried out break down, over hauling, routine & preventive maintenance of Boilers.
- Carried out break down, over hauling, routine & preventive maintenance of Turbines.
- Carried out break down, over hauling, routine & preventive maintenance of electrical Switch Board Controls.
- Operate, maintain and test the switch gears, circuit breakers, relays and transformer.
- Identify and maintain the Transmission and distribution system protecting devices.
- Work on various sources of power generation & Control room.

Reference NCO & NOS:

i) NCO-2004: 8161.50 (961.50)

5. GENERAL INFORMATION

- 1. Name of the Trade : <u>SWITCH BOARD ATTENDANT</u>
- 2. N.C.O. Code No. (NCO-2004) : 8161.50
- 3. Duration of Apprenticeship Training (Basic Training + Practical

Training):2years

3.1 For Freshers Duration of Basic Training: -

- a) Block -I: 3 months
- b) Block II: 3 months

Total duration of Basic Training: 6 months

Duration of Practical Training (On - job Training): -

- a) Block-I: 9 months
- b) Block-II: 9 months

Total duration of Practical Training: 18 months

3.2 For ITI Passed: Duration of Basic Training: - NIL

Duration of Practical Training (On-job Training): 12 Months

- 4. Entry Qualification : Passed in 10th class examination under 10+2 system
- 5. Selection of Apprentices: The apprentices will be selected as per Apprenticeship Act amended time to time.
- 6. Rebate for ex-crafts-men Trainees. :

Note: Industry may impart training as per above time schedule for different block, however this is not fixed. The industry may adjust the duration of training considering the fact that all the components under the syllabus must be covered. However the flexibility should be given keeping in view that no safety aspects is compromised

6. COURSE STRUCTURE

Training duration details: -

Time (in months)	1-3	4-12	13-15	16-24
Basic Training	Block-I		Block – II	
Practical Training (On - job training)		Block – I		Block – II

Components of Training	Duration of Training in Months																							
	1	2	3	4	5	6	7	8	9	1 0	1 1	1 2	1 3	1 4	1 5	1 6	1 7	1 8	1 9	2 0	2 1	2 2	2 3	2 4
Basic Training Block - I																								
Practical Training Block - I																								
Basic Training Block - II																								
Practical Training Block - II																								

7. SYLLABUS 7.1 BASIC TRAINING (BLOCK – I & II) DURATION: 06 MONTHS

GENERAL INFORMATION

1) Name of the Trade	: SWITCH BOARD ATTENDANT
2) Hours of Instruction	: 1000 Hrs. (500 hrs. in each block)
3) Batch size	: 20 nos.
4) Power Norms	: 5.2 KW for Workshop
5) Space Norms	: 98 Sq.m.
6) Examination	: The internal assessment will be held on
	completion of each Block.
7) Instructor Qualification	:

i) Degree/Diploma in Electrical / Mechanical Engg. from recognized university/Board with one/two year post qualification experience respectively in the relevant field.

OR

ii) NAC in the trade of **Switch Board Attendant** with three year post qualification experience in the relevant field.

Preference will be given to a candidate with Craft Instructor Certificate (CIC)

8) Tools, Equipments & Machinery required : - As per Annexure - I

7.1.1 DETAIL SYLLABUS OF CORE SKILL

A. Block–I Basic Training

Topic No.	a) Engineering Drawing	Duration (in hours)	b) Workshop Science & Calculation	Duration (in hours)
		30		20
1	 Engineering Drawing: Introduction and its importance Viewing of engineering drawing sheets. Method of Folding of printed Drawing Sheet as per BIS SP:46-2003 Drawing Instruments : their Standard and uses Drawing board, T-Square, Drafter (Drafting M/c), Set Squares, Protractor, Drawing Instrument Box (Compass, Dividers, Scale, Diagonal Scales etc.), Pencils of different Grades, Drawing pins/Clips. 		Unit: Systems of unit- FPS, CGS, MKS/SI unit, unit of length, Mass and time, Conversion of units.	
2	Lines: - Definition, types and applications in Drawing as per BIS SP:46-2003 - Classification of lines (Hidden, centre, construction, Extension, Dimension, Section) - Drawing lines of given length (Straight, curved) - Drawing of parallel lines, perpendicular line - Methods of Division of line segment		Fractions & Simplification: Fractions, Decimal fraction, Multiplication and Division of Fractions and Decimals, conversion of Fraction to Decimal and vice versa. Simple problems Simplification using BODMAS.	
3	Drawing of Geometrical Figures: Definition, nomenclature and practice of - - Angle: Measurement and its types, method of bisecting. - Triangle -different types - Rectangle, Square, Rhombus, Parallelogram.		Square Root : Square and Square Root, method of finding out square roots, Simple problem using calculator	

	- Circle and its elements.	
4	Lettering and Numbering as per BIS SP46-2003: - Single Stroke, Double Stroke, inclined, Upper case and Lower case.	Ratio & Proportion: Simple calculation on related problems.
5	Free Hand sketch: Hand tools and measuring instruments used in Electrician / Switch board attendant trades	Percentage: Introduction, Simple calculation. Changing percentage to decimal and fraction and vice-versa.
6	Free hand drawing : - Lines, polygons, ellipse, etc. - geometrical figures and blocks with dimension . - Transferring measurement from the given object to the free hand sketches.	Material Science : properties -Physical & Mechanical, Types –Ferrous & Non-Ferrous, difference between Ferrous and Non- Ferrous metals, introduction of Iron, Cast Iron, Wrought Iron, Steel, difference between Iron and Steel, Alloy steel, carbon steel, stainless steel, Non-Ferrous metals, Non-Ferrous Alloys.

B. Block- II Basic Training

Topic No.	a) Engineering Drawing	Duration (in hours)	b) Workshop Science & Calculation	Duration (in hours)
		30		20
1	Symbolic Representation (as per BIS SP:46-2003) of : - Fastener (Rivets, Bolts and Nuts) - Bars and profile sections - Weld, brazed and soldered joints. - Electrical and electronics element - Piping joints and fittings		Mass, Weight and Density : Mass, Unit of Mass, Weight, difference between mass and weight, Density, unit of density, specific gravity of metals	
2	Construction of Scales and diagonal scale		Work, Power and Energy: work, unit of work, power, unit of power, Horse power of	
3	Three phase Induction motor Free hand sketching of Slip-ring and Squirrel cage Induction motor. Typical wiring diagram for drum controller operation of A.C. wound rotor motor.		engines, mechanical efficiency, energy, use of energy, potential and kinetic energy, examples of potential energy and kinetic energy.	
4	Drawing the schematic diagram of Autotransformer starter, DOL starter and Star Delta Starter. Drawing the schematic diagram of A.C. motor speed control by SCR /AC Drive.		Algebra: Addition, Subtraction, Multiplication, Division, Algebraic formula, Linear equations (with two variables).	
5	Distribution of Power Types of insulator used in over head line. (Half sectional views) Different type of distribution systems and methods of connections. Layout diagram of a substation. Single line diagram of substation feeders.		Mensuration : Area and perimeter of square, rectangle, parallelogram, triangle, circle, semi circle. Volume of solids – cube, cuboid, cylinder and Sphere. Surface area of solids – cube, cuboid, cylinder and Sphere. Trigonometry: Trigonometrical ratios, measurement of angles. Trigonometric tables. Finding height and distance by trigonometry.	

7.1.2 DETAIL SYLLABUS OF PROFESSIONAL SKILLS & PROFESSIONAL KNOWLEDGE

A. Block –I Basic Training

Week No.	Professional Skills	Professional Knowledge
1	Implementation of various safety measures in the shop floor. Visit to different sections of the Institute. Demonstration of elementary first aid. Artificial Respiration. Practice on use of fire extinguishers. Occupational Safety & Health. Importance of housekeeping & good shop floor practices. Health, Safety and Environment guidelines, legislations & regulations as applicable. Disposal procedure of waste materials like cotton waste, metal chips/burrs etc. Basic safety introduction, Personal protective Equipment(PPE):- Basic injury prevention, Basic first aid, Hazard identification and avoidance, safety signs for Danger, Warning, caution & personal safety message. Preventive measures for electrical accidents & steps to be taken in such accidents. Use of Fire extinguishers.	Occupational Safety & Health Basic safety introduction, Personal protection:- Basic injury prevention, Basic first aid, Hazard identification and avoidance, safety signs for Danger, Warning, caution & personal safety message. Use of Fire extinguishers. Visit & observation of sections. Various safety measures involved in the Industry. Elementary first Aid. Concept of Standard <u>Soft Skills:</u> its importance and Job area after completion of training. Introduction of First aid. Operation of electrical mains. Introduction of PPEs. Introduction to 5S concept & its application. Response to emergencies eg; power failure, fire, and system failure.
2 to 3	Demonstration of Fitting, Drilling, Tapping & Reaming hand Tools & Machines. Use, care & maintenance of various hand tools. Simple measuring tools such as steel-rule, micrometer, vernier calipers, Bevel Protector etc. methods of using Drills, taps, dies & reamers, gauges and Methods of marking objects tools.	Identification of Fitting, Drilling, Tapping & Reaming hand Tools & Machines Specifications Simple physical properties and uses of following; Iron ore, pig iron, cast iron, carbon steel, tin, copper, zinc, lead, Aluminum, brass, etc. Heat treatment of metals and alloys its necessities. Equipment used for heat treatment. Care and maintenance.
4	Demonstration of hand tools for electrical work. Demonstration & Practice on bare conductors jointssuch as rat tail,	Identification of hand tools for electrical work - Specifications

	Britannia, straight, Tee, Western union Joints	Soldering, brazing and tinning technique.
	Practice in soldering & brazing Practice on crimping thimbles, Lugs. Different type of welding joints.	Welding joints & metrology.
5	Familiarization with signs and symbols of Electrical accessories.	Fundamental of electricity: Fundamental terms- Current, Voltage definitions, AC, DC, Phase, Neutral, Earth. Units & effects of electric current.
6-7	 Verification of Ohm's Law. measurement of unknown resistance. Verification of laws of series and parallel circuits. Making simple electrical wiring on wooden board. Fluorescent tube light wiring. Experiment on poly phase circuits. Current, voltage, power and power factor measurement in single & poly- phase circuits. Measurement of energy in single and poly-phase circuits. Use of phase sequence meter. 	Ohm's Law - Simple electrical circuits and problems. Reading of simple Electrical Layout. Resistors -Law of Resistance. Series and parallel circuits & related calculation. Simple electrical wiring & accessories Fluorescent tube light wiring. Alternating Current -Comparison and Advantages D.C and A.C. Related terms Frequency, Instantaneous value, R.M.S. value Average value, Peak factor, form factor, sine wave, phase and phase difference. Inductive and Capacitive reactance, Impedance (Z), power factor (p.f). Active and Reactive power. Single Phase and three-phase system etc. Power consumption in series and parallel, P.F & its improvement. Concept three- phase Star and Delta connection. Line and phase voltage, current and power in a 3 phase circuits with balanced and
8	Demonstration and identification of types of cables. Demonstration & practice on using standard wire gauge & micrometer.	unbalanced load. Resistors types of resistors & properties of resistors. Introduction of National Electrical Code. Explanation, Definition and properties of conductors, insulators and semi- conductors. Types of wires & cables, standard wire gauge (SWG). Specification of wires & Cables-insulation & voltage grades- Low , medium & high voltage Boilers/ turbine , steam piping and insulation, Piping colour codes, latest electrical controls and safety gears.

9	Identification of parts of battery. Practice on Battery Charging, Preparation of battery charging, Testing of cells, Charging of batteries by different methods. Routine care & maintenance of Batteries	Chemical effect of electric current- Principle of electrolysis. Faraday's Law of electrolysis Primary & Secondary cell description & construction Charging & Discharging of Cell
10-11	Schematic Diagram of different types of boilers. Line diagram of parts of boilers. Boiler safety precautions.	BOILERS Boiler safety rules, knowledge of boiler rules and safety precautions. Industrial fuels- solid, liquids, gaseous, properties of coals, coal preparation & cleaning. Principle constituents & classification of coals and furnace oil, volatile matter, moisture & ash contents. Principle steam generation elementary idea of heat temperature, volume & pressure, Boyles`s and Charles law. The conversation of water to steam, boiling point of liquid, effect of pressure of the boiling point of the liquid, sensible heat a and total of heat. Meaning of saturated steam and super-heated steam, dry steam, dryness fraction, importance of dry steam. <u>STEAM GENERATORS;</u> Boilers, internal pressure versus stresseses, elementary knowledge of boiler drum construction, types of boilers, fire tube boilers, water tube boilers(bent tubes),waste heat, electrical Boilers .Feed water temperature, elementary furnace design, water circulation. I.S.I : (1) 9404 – 1972 (2) 8596 – 1977 (3) 8595 – 1977
12-13	Schematic Diagram of different types of turbine. Line diagram of parts of turbine.	<u>TURBINES:</u> Fundamental principle, Impulse and reaction, their meaning, conversion of heat energy in a stream turbine, mixed pressure, back pressure and pressure mechanism, compounding pressure, compounding velocity compounding. Different types of steam turbine: parts of turbine & construction circulating water pumps, extraction pumps, vacuum pumps, atmospheric relief valves, air ejectors-steam jet and hydraulic ejectors. Air cooler, drain coolers feed heaters, stream trap and evaporators-function types and

	construction.
	Principles of governing mechanism,
	different types of governors, their
	construction and method of working.
	Lubrication, Turbine plant operation,
	Elementary idea of turbine troubles and remedies.
	Principle and function of various
	instruments and their uses.
	Breakdowns- Power failure, steam failure,
	equipment failure.
	Emergency stopping of turbine, Turbine section, electrical safety.
	Alarm and safety devices.
	ISI SPECIFICATION to be understood and
	followed.
	(i) Acceptance test on stationery
	steam generators of the power
	station type code for 8753 –
	1977.
	(ii) Earthing 3043 -1966
Assessment /	Examination 03 days

B. Block – I Basic Training

Week No.	Professional Skills	Professional Knowledge
1-2	Identification of the parts of a D.C. machine. No load & Load performance of a different type of DC generator.	<u>D.C. Machines</u> - General concept of Electrical Machines. Principle of D.C. generator & its parts. Types of DC generator.
	Connect, start, run and reverse a different type of DC motor.	Generators in series and parallel, load sharing.
	Load performance test on different type of DC motor.	Type of DC motors and their application to industry. Speed control of DC motors.
	Speed control of a DC motor by different method.	Care & maintenance of DC machines.
	Maintenance, troubleshooting & servicing of DC machines.	
	Overhaul a DC machine.	
3-4	Identification of parts and terminals of single & three phase AC motors. Connection of single phase motor, identification, testing, running and reversing. Connection, starting, running of three phase AC motors using Starters. Maintain, service and trouble shoot the single & three phase motor. Overhauling of AC motors.	<u>A.C. Motors -</u> General concept of single & three phase motors & its parts. Types of AC single & three phase motors. Starting methods of AC three phase motors. Care & maintenance of AC motors.
5	Identification of parts and terminals of alternator. Connect, start and run a 3 phase alternator. Maintain service and trouble shoot of alternator.	<u>Alternator –</u> Working principal, construction and its parts. Synchronising , parallel operation, power load sharing Care & maintenance of Alternator.
6	Identification of parts and terminals of synchronous motor. Connect, start and run a synchronous motor.	<u>Synchronous motors -</u> Working principal, construction and its parts. Method of starting & its protection. Use for power factor correction.
7	Identification of types, Parts and function of single and three phase	<u><i>Transformer</i></u> Working principle of Transformer, Construction, Single phase and Poly phase.

Connection of transformers, Transformation ratio, Testing of single phase and Three Phase Transformers - Cleaning, maintenance, testing and changing of oil. Cassification C.T. & P.T. Instrument Transformers connecting with meter, relays & Protective devices. Transformer oil testing. 8 Identification of parts and terminals of Rotary convertors. Connect, start and run Rotary convertors. Rotary convertors – working principal, construction, types & its starting methods. 9 Prepare layout plan, single line diagram of different type of power plant. Rotary convertors – working principal, construction, types & its starting methods. 10 Schematic diagram of a different type of Circuit Breakers. Practice on Earthing. Measurement of Earth resistance by earth tester. Power plant auxiliaries and their protection. Type & use of Circuit breakers, Switch boards, regulating & protective relays, voltage, frequency & power factor control, earthing, lighting arresters, isolated earthed neutrals. 11 Schematic diagram of a Sub – station with auxiliaries. Sub-station equipment, Layout and auxiliaries, typical control scheme for circuit breakers, siolators, bus bar arrangements, bus zone protection, load sharing between two or more station in a grid, load sheading and equipments. 12 Prepare layout plan and single line diagram of Distribution system. Replacement of fuse element. Transmission – methods of voltage ontrol and power factor correction, current limiting reactors, Knowledge of protective devices, over current under voltage, reverse power 13 Prepare layout plan and single line diagram of Distribution system. Replacement o		transformer.	Auto Transformer(Variac),
terminals of Rotary convertors. Connect, start and run Rotary convertors.construction, types & its starting methods.9Prepare layout plan, single line diagram of different type of power plant.POWER GENERATION : Various ways of electrical power generation. • Thermal • Gas • Hydro electric • Nuclear • Non-Conventional Schematic diagram of a different type of Circuit Breakers. Practice on Earthing- different methods of earthing. Measurement of Earth resistance by earth tester.Power plant auxiliaries and their protection. Type & use of Circuit breakers, Switches, Switch boards, regulating & protective relays, voltage, frequency & power factor control, earthing, lighting arresters, isolated earthed neutrals.11Schematic diagram of a Sub - station with auxiliaries.Sub-station equipment, Layout and auxiliaries, typical control scheme for circuit breakers, isolators, bus bar arrangements, bus zone protection, load sharing between two or more station in a grid, load sheading and equipments.12Prepare layout plan and single line diagram of Transmission Test /Check different type of protection relay.Distribution – Simple AC & DC systems, Type of cable. Type of fuses & its application. Indian Electricity Acts & Rules.		Transformation ratio, Testing of single phase and Three Phase Transformers - Cleaning, maintenance, testing and changing of oil. Use of Current Transformer (C.T.)	classification C.T. & P.T. Instrument Transformers connecting with meter, relays & Protective devices.
diagram of different type of power plant.Various ways of electrical power generation. • Thermal • Gas • Hydro electric • Nuclear • Non-Conventional Schematic arrangement & Comparison of above Power Plants.10Schematic diagram of a different type of Circuit Breakers. Practice on Earthing- Measurement of Earth resistance by earth tester.Power plant auxiliaries and their protection. Type & use of Circuit breakers, Switches, Switch boards, regulating & protective relays, voltage, frequency & power factor control, earthing, lighting arresters, isolated earthed neutrals.11Schematic diagram of a Sub - station with auxiliaries.Sub-station equipment, Layout and auxiliaries, typical control scheme for circuit breakers, isolators, bus bar arrangements, bus zone protection, load sharing between two or more station in a grid, load sheading and equipments.12Prepare layout plan and single line diagram of Distribution system. Replacement of fuse element.Distribution - Simple AC & DC systems, Type of cable. Type of fuses & its application. Indian Electricity Acts & Rules.	8	terminals of Rotary convertors. Connect, start and run Rotary	construction, types & its starting
type of Circuit Breakers. Practice on Earthing- different methods of earthing. 	9	diagram of different type of power	Various ways of electrical power generation. • Thermal • Gas • Hydro electric • Nuclear • Non-Conventional Schematic arrangement & Comparison of
station with auxiliaries.auxiliaries, typical control scheme for circuit breakers, isolators, bus bar arrangements, bus zone protection, load sharing between two or more station in a grid, load sheading and equipments.12Prepare layout plan and single line diagram of transmission. Test /Check different type of protection relay.Transmission – methods of voltage control and power factor correction, current limiting reactors, Knowledge of 	10	type of Circuit Breakers. Practice on Earthing- different methods of earthing. Measurement of Earth resistance	protection. Type & use of Circuit breakers, Switches, Switch boards, regulating & protective relays, voltage, frequency & power factor control, earthing, lighting arresters, isolated
Prepare layout plan and single line diagram of transmission. Test /Check different type of protection relay.control and power factor correction, current limiting reactors, Knowledge of protective devices, over current under voltage, reverse power13Prepare layout plan and single line diagram of Distribution system. Replacement of fuse element.Distribution – Simple AC & DC systems, Type of cable. Type of fuses & its application.13Indian Electricity Acts & Rules.	11	8	auxiliaries, typical control scheme for circuit breakers, isolators, bus bar arrangements, bus zone protection, load sharing between two or more station in a
diagram of Distribution system. Replacement of fuse element.Type of cable. Type of fuses & its application.Indian Electricity Acts & Rules.	12	diagram of transmission. Test /Check different type of	control and power factor correction, current limiting reactors, Knowledge of protective devices, over current under
Δseesment/Examination 03days	13	diagram of Distribution system.	Type of cable. Type of fuses & its application.
		Assessment/	Examination 03davs

7.1.3 EMPLOYABILITY SKILLS

GENERAL INFORMATION

1)	Name of the subject	:	EMPLOYABILITY SKILLS
2)	Applicability	:	ATS- Mandatory for fresher only
3)	HoursofInstruction	:	110 Hrs. (55 hrs. in each block)
4)	Examination	:	The examination will be held at the end of two years Training by NCVT.
5)	Instructor Qualification	:	
١		•	rience or graduate in sociology/social ence and trained in Employability skill from
		A	And

Must have studied in English/Communication Skill and Basic Computer at 12th /diploma level

OR

ii) Existing Social Study Instructor duly trained in Employability Skill from DGET Institute.

7.1.3.1 SYLLABUS OF EMPLOYABILITY SKILLS A. Block – I Basic Training

Topic No.	Торіс	Duration (in hours)
	English Literacy	15
1	Pronunciation : Accentuation (mode of pronunciation) on simple words, Diction (use of word and speech)	
2	Functional Grammar Transformation of sentences, Voice change, Change of tense, Spellings.	
3	Reading Reading and understanding simple sentences about self, work and environment	
4	Writing Construction of simple sentences Writing simple English	
5	Speaking / Spoken English Speaking with preparation on self, on family, on friends/ classmates, on know, picture reading gain confidence through role-playing and discussions on current happening job description, asking about someone's job habitual actions. Cardinal (fundamental) numbers ordinal numbers. Taking messages, passing messages on and filling in message forms Greeting and introductions office hospitality, Resumes or curriculum vita essential parts, letters of application reference to previous communication.	
	I.T. Literacy	15
1	Basics of Computer Introduction, Computer and its applications, Hardware and peripherals, Switching on-Starting and shutting down of computer.	
2	Computer Operating System Basics of Operating System, WINDOWS, The user interface of Windows OS, Create, Copy, Move and delete Files and Folders, Use of External memory like pen drive, CD, DVD etc, Use of Common applications.	
3	Word processing and Worksheet Basic operating of Word Processing, Creating, opening and closing Documents, use of shortcuts, Creating and Editing of Text, Formatting the Text, Insertion & creation of Tables. Printing document. Basics of Excel worksheet, understanding basic commands, creating simple worksheets, understanding sample worksheets, use of simple formulas and functions, Printing of simple excel sheets	
4	Computer Networking and INTERNET Basic of computer Networks (using real life examples), Definitions of Local Area Network (LAN), Wide Area Network (WAN), Internet, Concept of Internet (Network of Networks), Meaning of World Wide Web (WWW), Web Browser, Web Site, Web page and Search Engines. Accessing the Internet using Web Browser, Downloading and Printing Web Pages, Opening an email account and use of email. Social media sites and its implication. Information Security and antivirus tools, Do's and Don'ts in	

	Information Security, Awareness of IT - ACT, types of cyber crimes.	
	Communication Skill	25
1	Introduction to Communication Skills Communication and its importance Principles of Effective communication Types of communication - verbal, non verbal, written, email, talking on phone. Non verbal communication - characteristics, components-Para-language Body - language Barriers to communication and dealing with barriers. Handling nervousness/ discomfort.	
2	Case study/Exercise Listening Skills Listening-hearing and listening, effective listening, barriers to effective listening guidelines for effective listening. Triple- A Listening - Attitude, Attention & Adjustment. Active Listening Skills.	
3	Motivational Training Characteristics Essential to Achieving Success The Power of Positive Attitude Self awareness Importance of Commitment Ethics and Values Ways to Motivate Oneself Personal Goal setting and Employability Planning. Case study/Exercise	
4	Facing Interviews Manners, Etiquettes, Dress code for an interview Do's & Don'ts for an interview	
5	Behavioral Skills Organizational Behavior Problem Solving Confidence Building Attitude Decision making Case study/Exercise	

B. Block–11 Basic Training

Topic No.	Торіс	Duration (in hours)
	Entrepreneurship skill	15
1	Concept of Entrepreneurship Entrepreneurship- Entrepreneurship - Enterprises:-Conceptual issue Entrepreneurship vs. Management, Entrepreneurial motivation. Performance & Record, Role & Function of entrepreneurs in relation to the enterprise & relation to the economy, Source of business ideas, Entrepreneurial opportunities, The process of setting up a business.	
2	Qualities of a good Entrepreneur, SWOT and Risk Analysis. Concept & application of Product Life Cycle (PLC), Sales & distribution Management. Different Between Small Scale & Large Scale Business, Market Survey, Method of marketing, Publicity and advertisement, Marketing Mix.	
3	Institutions Support Preparation of Project. Role of Various Schemes and Institutes for self-employment i.e. DIC, SIDA, SISI, NSIC, SIDO, Idea for financing/ non financing support agencies to familiarizes with the Policies /Programmes & procedure & the available scheme.	
4	Investment Procurement Project formation, Feasibility, Legal formalities i.e., Shop Act, Estimation & Costing, Investment procedure - Loan procurement - Banking Processes.	
	Productivity	10
1	Productivity Definition, Necessity, Meaning of GDP.	
2	Affecting Factors Skills, Working Aids, Automation, Environment, Motivation How improves or slows down.	
3		
4	Banking processes, Handling ATM, KYC registration, safe cash handling, Personal risk and Insurance.	
	Occupational Safety, Health & Environment Education	15
1	Safety & Health Introduction to Occupational Safety and Health importance of safety and health at workplace.	
2	Occupational Hazards Basic Hazards, Chemical Hazards, Vibro-acoustic Hazards, Mechanical Hazards, Electrical Hazards, Thermal Hazards. Occupational health, Occupational hygienic, Occupational Diseases/ Disorders & its prevention.	

	Assident 9 setetu	
3	•	
	Basic principles for protective equipment. Accident Prevention techniques - control of accidents and safety measures.	
4		-
4		
	Care of injured & Sick at the workplaces, First-Aid & Transportation of sick person Basic Provisions	
5		
	I dea of basic provision legislation of India.	
	of safety, health, welfare under legislation of India.	
6	Ecosystem	
	Introduction to Environment. Relationship between Society and Environment,	
	Ecosystem and Factors causing imbalance.	
7	Pollution	
	Pollution and pollutants including liquid, gaseous, solid and hazardous waste.	
8	Energy Conservation	
	Conservation of Energy, re-use and recycle.	
9	Global warming	
	Global warming, climate change and Ozone layer depletion.	
10	Ground Water	
	Hydrological cycle, ground and surface water, Conservation and Harvesting of water	
11	Environment	
	Right attitude towards environment, Maintenance of in -house environment	
	Labour Welfare Legislation	5
1	Welfare Acts	
	Benefits guaranteed under various acts-Factories Act, Apprenticeship Act, Employees State	
	Insurance Act (ESI), Payment Wages Act, Employees Provident Fund Act, The Workmen's	
	compensation Act.	
	Quality Tools	10
1	Quality Consciousness :	
	Meaning of quality, Quality Characteristic	
2	Quality Circles:	
	Definition, Advantage of small group activity, objectives of quality Circle, Roles and	
	function of Quality Circles in Organization, Operation of Quality circle. Approaches to	
	starting Quality Circles, Steps for continuation Quality Circles.	
3	Quality Management System :	
	Idea of ISO 9000 and BIS systems and its importance in maintaining qualities.	
4		1
4	Purpose of Housekeeping, Practice of good Housekeeping.	
F	Quality Tools	1
5	Basic quality tools with a few examples	
	ן שמטר קעמונץ נטטוס איונו מופאי כגמווףוכס	

7.2 PRACTICAL TRAINING (ON-JOB TRAINING) (BLOCK – I & II) DURATION: 18 MONTHS (9 months in each block)

GENERAL INFORMATION

1) Name of the Trade	: Switch Board Attendant
2) Duration of On-Job Training	: As per Apprenticeship Act amended time to time.
3) Batch size	: 20
4) Examination	:i) The internal assessment will be held
	on completion of each block
	ii) NCVT exam will be conducted at the
	end of 2 nd year.

5) Instructor Qualification

 i) Degree/Diploma in Electrical / Mechanical Engg. from recognized university/Board with one/two year post qualification experience respectively in the relevant field.
 OR

ii) NAC in the trade of **Switch Board Attendant** with three year post qualification experience in the relevant field.

:

Preference will be given to a candidate with Craft Instructor Certificate (CIC)

6) Tools, Equipment's & Machinery required : - As per Annexure - II

7.2.1 BROAD SKILL COMPONENT TO BE COVERED DURING ON-JOB TRAINING (18 months)

A. BLOCK – I (09 months)

Sr. No.	Professional Skills
1	Observe & practice safety in all mechanical & electrical works. Practice providing First Aid.
2	Identify, use, care & maintenance of fitting, Drilling, tapping & Reaming hand tools/ machines. Practice to use of precision instruments.
3	Identify, use, care & maintenance of electrical hand tools.
4	Practice wire joints & providing cable glands. Soldering practice.
5	Connect & measure voltage, current, resistance power & energy in DC & AC (1ph & 3ph) circuits.
6	Maintenance of log sheets for instrument reading. Electrical wiring: Repair / replace switches, sockets, light points, provide new points, etc.
7	Charging & maintenance of Batteries. Checking specific gravity, voltage etc.
8	Use of thermometers and pressure gauges, vacuum gauges, steam and water flow meters, pyrometers, fuel meters, CO2 indicators and meters recorder, smoke density meter.
9	Working and management of steam boilers, economizers and air heater. Correct use of various types of cocks, mounting and fittings used in boilers. Operation of fans, blowers, feed pumps including starting and stopping.
10	Operation of fuel preparation equipment fuel feeding and burning devices for proper combustion and ash discharge disposal system in boiler. Water level, steam pressure and steam flow control in boiler.
11	Starting and commissioning of Boilers, banking and shutting down. Periodical cleaning and inspection of boilers.
12	Preparation of boiler for testing, inspection, hydraulic and steam test. Carry out Preventive maintenance of Boiler for safe operation Boiler.
13	Operation of different types of steam turbines and steam engines. Use of steam table and charts. Procedure of safe operation of steam turbine. Care of turbine while running.
14	Operation & adjustment of steam turbine governor such as synchronizing governor, emergency governor, speed limit governor etc. Practice to use of various valves.
15	Turbine troubles, abnormalities during operation and remedial measures. Importance of maintenance of daily log sheets and records use of steam table and charts.
	Project Work
	REVISION
	Examination

B. BLOCK - II (09 months)

Week No.	Professional Skills
1	Observe & practice safety in all electrical works. Practice providing First Aid.
2	Locating and rectifying faults in electrical circuits.
3	Dismantling, cleaning, re-assembling and testing of fans, regulators, motors and starters.
4	Connecting of DC/AC motors and generators to starters, field regulators and switch boards.
5	Staring of power plant equipment such as fans, pumps, compressor, etc.
6	Control room operation – such as operation of switch gear, control or turbo- alternators load, excitations etc.
7	Care and maintenance of generators for high voltage generation.
8	Building up of voltage and synchronizing an alternator with operation of field regulator voltage, governor control synchroscope.
9	Method of loading an alternator, megavar power factor control machines running in parallel.
10	Checking and operation of MG sets, rectifiers, reserve exciter and converting machines.
11	Source of electrical supplies to units from station transformer and method changing over supplies. Checking of level of transformer oil.
12	Checking of indoor and outdoor testing sub-station circuit breakers, transformers and reactors.
13	Isolation of transmission line, distribution feeders, transformers etc.
14	Preventive maintenance of electrical controls, switch gears, transformers, motors and alternators.
15	Use of log sheets, method of maintenance of records and interpreting the various values recorded.
	Project Work
	REVISION
	Examination

8. ASSESSMENT STANDARD

8.1 Assessment Guideline:

Appropriate arrangements should be made to ensure that there will be no artificial barriers to assessment. The nature of special needs should be taken into account while undertaking assessment. Due consideration to be given while assessing for team work, avoidance/reduction of scrape/wastage and disposal of scarp/wastage as per procedure, behavioral attitude and regularity in training.

The following marking pattern to be adopted while assessing:

a) Weightage in the range of 60-75% to be allotted during assessment under following performance level:

For this grade, the candidate with occasional guidance and showing due regard for safety procedures and practices, has produced work which demonstrates attainment of an acceptable standard of craftsmanship.

In this work there is evidence of:

- good skill levels in the use of hand tools, machine tools and workshop equipment
- Many tolerances while undertaking different work are in line with those demanded by the component/job.
- a fairly good level of neatness and consistency in the finish
- occasional support in completing the project/job.

b) Weightage in the range of above75%-90% to be allotted during assessment under following performance level:

For this grade, the candidate, with little guidance and showing due regard for safety procedures and practices, has produced work which demonstrates attainment of a reasonable standard of craftsmanship.

In this work there is evidence of:

- good skill levels in the use of hand tools, machine tools and workshop equipment
- the majority of tolerances while undertaking different work are in line with those demanded by the component/job.
- a good level of neatness and consistency in the finish
- little support in completing the project/job

c) Weightage in the range of above 90% to be allotted during assessment under following performance level:

For performance in this grade, the candidate, with minimal or no support in organization and execution and with due regard for safety procedures and practices, has produced work which demonstrates attainment of a high standard of craftsmanship.

In this work there is evidence of:

- high skill levels in the use of hand tools, machine tools and workshop equipment
- tolerances while undertaking different work being substantially in line with those demanded by the component/job.
- a high level of neatness and consistency in the finish.
- minimal or no support in completing the project

8.2 FINAL ASSESSMENT- ALL INDIA TRADE TEST (SUMMATIVE ASSESSMENT)

SUBJECTS	Marks	Sessional Marks	Full Marks	Pass Marks	Duration of Exam.
Practical	300	100	400	240	08 hrs.
Trade Theory	100	20	120	48	3 hrs.
Workshop Cal. & Sc.	50	10	60	24	3 hrs.
Engineering Drawing	50	20	70	28	4 hrs.
Employability Skill	50		50	17	2 hrs.
Grand Total	550	150	700	-	

Note: - The candidate pass in each subject conducted under all India trade test.

9. FURTHER LEARNING PATHWAYS

Employment opportunities

On successful completion of this course, the candidates shall be gainfully employed in the following industries:

- 1. Power Generation, Transmission & Distribution industries.
- 2. Central & State Government and Public sector
- 3. Private industries in India & abroad.
- 4. Infrastructure and defence organisations
- 5. Self employment

TOOLS& EQUIPMENT FOR BASIC TRAINING

INFRASTRUCTURE FOR PROFESSIONAL SKILL & PROFESSIONAL KNOWLEDGE

TRADE: SWITCH BOARD ATTENDENT

LIST OF TOOLS & EQUIPMENTS FOR 20 APPRENTICES

A: TRAINEESTOOL KIT:-

SI. No.	Name of the items	Quantity
1	Steel tape, 3 mt length	21 nos.
2	Plier insulated, 150mm	21 nos.
3	Plier side cutting 150mm	21 nos.
4	Nose plier, 150mm	21 nos.
5	Screw driver, 150 mm	21 nos.
6	Electrician connector screwdriver, insulated handle thin stem, 100mm	21 nos.
7	Heavy duty screwdriver, 200mm	21 nos.
8	Electrician Screwdriver, thin stem, insulated handle, 250mm	21 nos.
9	Punch centre, 150mmX9mm	21 nos.
10	Electrician knife, 50 mm blade	21 nos.
11	Neon tester	21 nos.
12	Steel rule, 300mm	21 nos.
13	Hammer, Cross peen with handle, 250 gm	21 nos.
14	Hammer, ball peen with handle, 750gm	21 nos.
15	Gimlet, 6mm	21 nos.
16	Bradawl, 150mm x 6mm	21 nos.
17	Pincer, 150 mm	21 nos.
18	Scriber (knurled centre position)	21 nos.
19	Digital multimeter	21 nos.

B: TOOLSINSTRUMENTS AND GENERAL SHOP OUTFITS

SI. No.	Name of the items	Quantity (Indicative)
1	C- clamp, 100mm, 150mm, 200mm	2 Nos. each
2	Adjustable spanner, 150mm, 300mm	2 Nos. each
3	Blow lamp, 0.5 ltr	1
4	Melting pot	1
5	Ladel	1
6	Chisel cold firmer, 25mm x 200 mm	2
7	Chisel 25mm & 6 mm	2 Nos. each
8	Hand drill machine	2
9	Portable electric drill machine, 12 mm capacity	1
10	Pillar Electric Drill machine, 12 mm capacity	1
11	Allen key set	2 sets
12	Oil can 0.12 ltr	1
13	Grease gun	1
14	Out side Micrometer	2
15	Motorised Bench grinder	1
16	Rawl plug tool & bit	2 sets
17	Pulley puller	2
18	Bearing puller	2
19	Pipevice	2
20	Thermo meter 0-100 deg C	1
21	Scissors blade 150mm	2
22	Crimping tool	2 sets
23	Wire stripper 20 Cm	2
24	Chissel cold flat 12mm	2
25	Mallet hard wood 0.5Kg	2
26	Mallet hard wood 1 Kg	2
27	Hammer extractor type, 0.4 Kg	2
28	Hacksaw frame, 200mm & 300mm adjustable	2 each
29	Try square, 150 mm blade	2
30	Outside & inside divider caliper	2 each
31	Pliers flat nose 150mm	4
32	Pliers round nose, 100 mm	4
33	Tweezers, 100mm	4
34	Snip straight & bent, 150mm	2 each
35	Double ended spanner set metric	2 sets
36	HSS drill bit set(2-12mm)	4 sets
37	Plane, smoothing cutters 50mm	2
38	Gauge, wire imperial	2
39	File, flat 200mm 2 nd cut	8
40	File half round 200 mm 2 nd cut	4
41	File round 200mm 2 nd cut	4
42	File flat 150mm rough	4
43	File flat 250mm bastard	4

44	File flat 250mm smooth	4
45	File Rasp half round 200 mm bastard	4
46	Soldering iron, 25 W, 65 W	2 each
47	Copper bit soldering iron 0.25 kg	2
48	Desoldering gun	4
49	Hand vice 50mm jaw	4
50	Bench vice 100mm jaw	6
51	Pipe cutter to cut pipes upto 5cm dia	2
52	Stock & die set for 20mm to 50 mm GI pipe	1
53	Stock & dies conduit	1
54	Ohm meter; series & shunt type	2 each
55	Multimeter (analog), 0-1000 M ohm, 2.5 to 500V	2
56	Digital Multimeter	4
57	AC voltmeter MI 0-500V	2
58	Milli Voltmeter centre zero 100-0-100 mV	1
59	DC milli Ammeter 0-500 mA	1
60	Ammeter MC 0-5A, 0-25A	1 each
61	AC Ammeter MI 0-5A, 0-25A	1 each
62	KiloWatt meter 0-1-3 KW	1
63	AC Energy meter, single phase 5A, 3 ph 15 A	1 each
64	Power factor meter, single phase	1
65	Frequency meter	1
66	DC power supply 0-30V, 2 Amp	2
	Rheostats	
67	0-1 ohm 5A, 0-10 ohm 5A, 0-25 ohm 1A, 0-300 ohm	1 each
	1A	
68	Digital Tachometer	1
69	Growler	1
70	Tong tester / clamp meter 0-100 A AC	1
71	Meggar 500V	1
72	Thermometer	1
73	Fire Extinguisher with fire bucket	1
74	Hydro meter	1
75	Current transformer, 415 V, 50 Hz, CT Ratio 10/5A,	1
76	Potential Transformer, 415/110 V	1
77	Wood Saw, 250 mm	1
78	Tenon Saw	1
79	Guarded Test Lamp	1
80	Wheat stone bridge complete with galvanometer &	1
	battery	•
81	Transformer Oil Test Kit	1
82	Battery Charger unit	1

C: GENERAL MACHINERY INSTALLATIONS:-

SI. No.	Name of the items	Quantity
1	3 point & Four Point D C Motor Starters	1 each
2	Electrical Machine Trainer: suitable for demonstrating the construction & functioning of different types of DC machines & AC machines (single phase & 3 phase). Should be fitted with brake arrangement, Dynamometer, Instrument panel & power supply unit	1
3	Motor generator (AC to DC): consisting of : Squirrel cage induction motor with star delta starter & directly coupled to DC shunt generator & switch board mounted with regulator, air breaker, ammeter, voltmeter, knife blade switches & fuses, set complete with case iron & plate, fixing bolts, foundation bolts & flexible coupling. Induction motor rating: 5 KW, 400V, 50 Hz, 3 ph. DC shunt generator rating: 3.5 KW, 220V	1 set
4	Used DC generators – series, shunt & compound type, (for overhauling practice)	1 each
5	Single phase Transformer, core type, air cooled, 1 KVA, 240/415 V, 50Hz	3
6	3 phase transformer, shell type, oil cooled with all mounting, 3 KVA, 415/240V, 50 Hz (Delta/Star)	2
7	Starters for 2 to 5 HP AC motors. a. Resistance type starter. b. Direct on line starter. c. Star delta starter – Manual, semi-automatic & Automatic. d. Auto Transformer type starter	1 each
8	Motor generator (DC to AC) set consisting of Shunt motor with starting compensator & switch directly coupled to AC generator with exciter & switch board mounted with regulator, breaker, ammeter, voltmeter, frequency meter, knife blade switch & fuses etc. Set complete with cast iron bed plate, fixing bolts, foundation bolts & flexible coupling. Shunt motor Rating- 5KW, 220V. AC generator rating – 3 ph, 4 wire, 3.5 KVA, 400/230 V, 0.8 pf, 50 Hz	1 set
9	AC squirrel cage induction motor with star delta starter & triple pole Iron clad switch fuse. 2 to 3 HP, 3 ph, 400V, 50 Hz	1
10	AC 3 ph wound slipring motor with starter & switch, 5 HP, 400V, 50 Hz	1
11	Single phase capacitor motor with starter switch, 1 HP, 230 V, 50 Hz	1
12	Universal motor with starter / switch, 230 V, ¼ HP, 50 Hz	1
13	Shaded pole motor,	1

14	3 ph Synchronous motor, 3 HP, 415 V, 50 Hz, 4 pole, with accessories	1
	Inverter, 1 KVA with 12 V battery, input 12 V DC, Output	1
15	220V AC	I
16	1 Ph variable Auto Transformer	1
17	Load bank, 5 KW. Iamp / heater type	1
18	Cut model of Steam Boiler for demonstration	1
19	Cut model of steam Turbine for demonstration	1
20	Centrifugal Pump 3 phase 1HP/415V,50Hz	1

Note: In case of basic training setup by the industry the tools, equipment and machinery available in the industry may also be used for imparting basic training.

INFRASTRUCTURE FOR WORKSHOP CALCULATION & SCIENCE AND ENGINEERING DRAWING

TRADE: SWITCH BOARD ATTENDENT

LIST OF TOOLS & EQUIPMENTS FOR 20 APPRENTICES

1) Space Norms

: 45 Sq. m.(For Engineering Drawing)

2) Infrastructure: A : TRAINEESTOOL KIT:-

SI. No.	Name of the items	Quantity (indicative)
1.	Draughtsman drawing instrument box	20
2.	Set square celluloid 45 ⁰ (250 X 1.5 mm)	20
3.	Set square celluloid 30°-60° (250 X 1.5 mm)	20
4.	Mini drafter	20
5.	Drawing board (700mm x500 mm) IS: 1444	20

B : FURNITURE REQUIRED

SI.	Name of the items	Quantity
No.		(indicative)
1	Drawing Board	20
2	Models: Solid & cut section	as required
3	Drawing Table for trainees	as required
4	Stool for trainees	as required
5	Cupboard (big)	01
6	White Board (size: 8ft. x 4ft.)	01
7	Trainer's Table	01
8	Trainer's Chair	01

TOOLS & EQUIPMENT FOR ON-JOB TRAINING

INFRASTRUCTURE FOR PROFESSIONAL SKILLS & PROFESSIONAL KNOWLEDGE

TRADE: SWITCH BOARD ATTENDENT

For Batch of 20 APPRENTICES

Actual training will depend on the existing facilities available in the establishments. However, the industry should ensure that the broad skills defined against On-Job Training part (i.e. 9 months + 9 months) are imparted. In case of any short fall the concern industry may impart the training in cluster mode/ any other industry/ at ITI.

GUIDELINES FOR INSTRUCTORS AND PAPER SETTERS

1. Due care to be taken for proper & inclusive delivery among the batch. Some of the following some method of delivery may be adopted:

A) LECTURE

- B) LESSON
- C) DEMONSTRATION
- D) PRACTICE
- E) GROUP DISCUSSION
- F) DISCUSSION WITH PEER GROUP
- G) PROJECT WORK
- H) INDUSTRIAL VISIT

2. Maximum utilization of latest form of training viz., audio visual aids, integration of IT, etc. may be adopted.

3. The total hours to be devoted against each topic may be decided with due diligence to safety & with prioritizing transfer of required skills.